REGAL CORPORATION

COMPANY PROFILE

Message from the President:

I am Motokazu Aono, the new President of Regal Corporation. Please allow me to express my sincere gratitude to you all for your continued support.

Regal Corporation has been continuing its shoe business for 122 years since its foundation.

While our products and businesses may have changed, we have strived at all times to be able to offer maximum value.

For the past several years, witnessing the major changes in our customers' awareness, values, and purchasing behavior, we have been considering what kind of new value creation will be needed for our next steps.

Our goal is to make our customers feel proud to wear our shoes and to offer them many opportunities for co-creation with us. As the foundation of that goal, we have established our new Mission, Vision, and Values. We see the Mission as our promise to you all. In particular, by continuing to create "ever good," our intention is to contribute to the realization of a sustainable society.

Through our response to change and the advancement of our business into the future, we will aim to bring stories to the lives of our customers and enrichment to society. With a determination to never give up on a challenge, we will seek out transformation and new possibilities at all times.

We look forward to your continued support and patronage.

Motokazu Aono

President April 2024

Corporate Information:

Company Name REGAL CORPORATION

Main Office Location 2-1-8, Hinode, Urayasu, Chiba 279-8553, JAPAN

Tel: 047(304)7050 (representative)

Foundation January 21, 1902

Activities Manufacturing, retailing, wholesaling and repair of various type of footwear for

males and females.

Capital 5,355 million yen

Issued Stock 3,250,000 (As of December 31, 2023)

(Includes treasury stock: 50,290 shares)

Sales 19,380 million yen (As of March 31, 2023)

(Consolidated net sales: 22,561 million yen)

Number of Employees 173 (966 consolidated) (As of December 31, 2023)

Board of Directors (As of April 1, 2024)

CHAIRMAN Naohito Yasuda
PRESIDENT Motokazu Aono
DIRECTOR Kiyotaka Ura

DIRECTOR Hiromasa Shirasaki

DIRECTOR Atsushi Yokoo

DIRECTOR Shinichiro Kobayashi
OUTSIDE DIRECTOR Makoto Yamamoto

OUTSIDE DIRECTOR Miho Ueda

CORPORATE AUDITOR Tatsuya Koga

CORPORATE AUDITOR Shinichi Uchibori

OUTSIDE CORPORATE AUDITOR Yukiko Nakagawa

OUTSIDE CORPORATE AUDITOR Akira Nishida

Executive Officers (As of April 1, 2024)

Hideki Aoki
Mitsunori Akiba
Kunio Ishihara
Shuichi Kakinuma
Kunihiko Kachikawa
Masayoshi Hara
Keizo Miyata

Major subsidiaries and associated companies:

(As of April 1, 2024)

Wholesale Subsidiaries Regal Sales Co., Ltd.

Retail Subsidiaries Regal Retail Co., Ltd.

Shanghai Regal Shoes Co., Ltd.

Production Subsidiaries Iwate Shoes Manufacturing Co., Ltd.

Iwate Shoes Co., Ltd. Chiyoda Shoes Co., Ltd.

Tayama Upper Fitting Manufacturing Co., Ltd.

Nikka Enterprise Co., Ltd.

Regal Business Support Co., Ltd

Suzhou Regal Leather Goods Co., Ltd.

Hong Kong Regal Shoe Co., Ltd.

and others